

18 October 1974

MEMORANDUM FOR: Chief, MPRRD

SUBJECT : Interim KIQ/KEP Status Report

1. Attached for your information is a paragraph-by-paragraph record of the data sources and rationale which are the basis of the subject report.

2. The following comments may be helpful in putting into context the timing and coordination constraints which surrounded this effort.

The Situation

As of 4 October, when the DCI left Washington the FY-74 Pilot Program had been over for five weeks. You said, "When he returns he will want to know, and we should be able to tell him, does the KEP work," and, since the community is pressing on with Production and Collection Strategies for the FY-75 KIQs, "He will also want to know can they be used to relate resources to substance."

The Requirement

"We need an interim KIQ/KEP status report for the DCI--to be on his desk when he returns" (not later than 11 October) ... pull together, on the basis of data available as of 8 October (and the meetings and discussions which produced it), a report setting forth where we are with the FY-74 Pilot Program evaluation, and describing what the community is doing on the FY-75 KIQs.

The Process

- A first draft, with many blanks, was finished late on 8 October.

- Performance data on three KIQs from the NIOs, complete DIA production data on all KIQs and draft SIGINT Committee collection performance reports on all KIQs was collated and manipulated on 9 October to produce the material at Annex in the report.

- Early on 10 October [] requested that the finished draft be coordinated with PRD action officers to insure factual accuracy, since they were the IC staffers closest to the NIOs. 25X1

- You reviewed the completed first draft at midday on 10 October. (All MPRRD was preoccupied the afternoon of 10 October with the pre-IRAC meeting and the subsequent redrafting of IRAC Book material.)

25X1 - The second draft was completed, and a copy was provided [] late on 10 October.

- Copies of this draft were provided to PRD action officers the morning of 11 October with a request for comments by close of business.

25X1 [] responded by midday, "This describes my NIO to a 't'."

25X1 [] responded with advice from [] "The deadline is awfully short; isn't here; this is the first time I have seen this; we just can't respond that quick on something so complicated; if you must go forward with it, please tell []

25X1 [] we can't comment." And his own comment that the language was too strong ... "you are being too severe with the NIOs ... they have come a long way around from downright opposition to working on it ... this will just make them mad. I have come around to where I believe it can and should be done. The tone of the report is just wrong." 25X

25X1

[redacted] "The judgments on NIOs are too harsh. The cost hasn't been nominal. The NIOs would say the cost has been excessive, interfering with their primary task. The KEP program hasn't been consistent. The numbers don't mean a thing. Your findings and conclusions are too definite on the basis of only three assessments. The NIOs should be given credit for all the good work they have done."

25X1

[redacted] responded with a handwritten memo on which he said, "While I don't know, or understand, what KEP is all about, it looks okay." (Subsequent to his silent participation in a doorway conversation I was having with

25X1

[redacted] and while that conversation was still going on, he sent his secretary to retrieve his note.)

There have been no discussions with, nor responses from, other PRD action officers.

[redacted]
IC/MPRRD/R&AB

25X

K1 MPRRD/R&AB: [redacted]ms

Distribution:

Orig. - C/MPRRD
1 - AGH Chrono
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atts in K19-74 & K19-75 files